

McKinsey Documents – Annotated Bibliography

These documents and articles may be useful in understanding the context of the McKinsey litigation.

Select Background Regarding General Opioid Litigation and Study

• <u>Opioid Settlement Tracker</u> (*Christine Minhee*, 2021)

This website tracks opioid-related litigation to determine whether settlements will be spent to bolster the public health response to the opioid epidemic. It includes FAQs, timelines, and analysis.

• OxyContin Abuse and Diversion and Efforts to Address the Problem (United States General Accounting Office, December 2003)

A report to Congress from the Government Accountability Office (GAO) examining abuse and diversion for illicit use of OxyContin, including Purdue's marketing strategies and actions from the DEA and FDA.

Select Background Focused on McKinsey

• <u>McKinsey Proposed Paying Pharmacy Companies Rebates for OxyContin Overdoses</u> (*The New York Times, Nov. 27, 2020*)

This article, citing court filings, discloses a McKinsey proposal to give rebates to Purdue's distributors based on OxyContin overdoses, and also includes emails from consultants about eliminating records.

• <u>IN RE: McKinsey & Company, Inc., National Prescription Opiate Consultant Litigation</u> (<u>MDL No. 2996</u>) (*Court Listener, 2021*).

A searchable docket for McKinsey's litigation.

• Inside McKinsey (Financial Times, Nov. 25, 2011)

This article (behind a paywall) describes McKinsey's history, workplace and corporate culture.



• <u>McKinsey & Company's Conduct and Conflicts at the Heart of the Opioid Epidemic</u> (*House Committee on Oversight and Reform, April 22, 2022*)

This report summarizes a hearing to examine McKinsey's role in the opioid epidemic. It includes full video of the hearing, including Chairwoman Carolyn B. Maloney's opening statement.

 <u>McKinsey Never Told the FDA It Was Working for Opioid Makers While Also</u> <u>Working for the Agency</u> (*ProPublica*, Oct. 4, 2021)

This article describes how McKinsey helped opioid companies fend off FDA regulations while simultaneously advising the FDA's Center for Drug Evaluation and Research.

• <u>AG's Office Secures \$573 Million Settlement with McKinsey for 'Turbocharging'</u> <u>Opioid Sales and Profiting From the Epidemic</u> (*Massachusetts Attorney General's Office*, *Feb. 2, 2021*)

This report details the terms of the February 2020 multistate settlement agreement with McKinsey. It summarizes how McKinsey advised Purdue to maximize its OxyContin profits.

• Death of a Sales Model, or Not: Perspectives on the Evolution of Pharmaceutical Field Based Selling (*McKinsey*, 2012)

This McKinsey publication includes advice and analysis of pharmaceutical sales tactics.

• Linking Our Values: McKinsey Code of Professional Conduct (McKinsey, June 2019).

This company document defines expectations for employee behavior, highlighting personal responsibility.

• <u>About McKinsey's Past Work for Opioid Manufacturers</u> (McKinsey, March 21, 2021)

This company document discusses that McKinsey's work with drug companies "fell short of the high standards we set for ourselves."